

REPORT TO:	Executive Board
REPORT NO:	CLF/16/13
DATE:	9 July 2013
LEAD MEMBER:	Councillor Hugh Jones (Communities, Partnerships and Collaboration)
LEAD OFFICER:	Clare Field, Strategic & Performance Director
SUBJECT:	Partnership Landscape Across Wrexham
WARD:	N/A

1. PURPOSE OF THE REPORT

- 1.1 To provide Executive Board with an update report on the partnership landscape across Wrexham County Borough (WCBC) from a local, regional and statutory perspective.
- 1.2 For Executive Board to note the new Partnership structures for Wrexham.
- 1.3 For Executive Board to approve the proposed Elected Member representation on the Partnership Delivery Boards (PDBs) for Wrexham.

2. EXECUTIVE SUMMARY

- 2.1 Partnership working is embedded into the way WCBC conducts its business. This report provides an update on progress with regional and sub regional working with public sector partners and partnership working across the County Borough.
- 2.2 The report also looks at how partnership working across Wrexham needs to be organised to meet the requirements of Welsh Government's statutory guidance from June 2012, "Shared Purpose – Shared Delivery".

3. RECOMMENDATIONS

- 3.1 **That Executive Board note the new structure of Partnerships that sit organisationally under the LSB Executive Group and as outlined in paragraph 4.12 below.**
- 3.2 **That Executive Board approves the nominated Elected Members to sit on the Partnership Delivery Boards as noted in paragraph 4.15 below.**

REASONS FOR RECOMMENDATIONS

The establishment of Partnership Delivery Boards (PDBs) will enable partners to better work together on delivering the outcomes in Our Wrexham Plan. The partnership landscape across Wrexham will be simplified, and this will offer a more efficient and effective way of utilising both officer and Member time within WCBC, as well as the staff resource across all LSB partners.

4. BACKGROUND INFORMATION

An Update on the Partnership Landscape across Wrexham

4.1 Partnership working for WCBC falls into a number of strands.

4.2 The Compact Agreement (Executive Board, March 2012)

<http://www.internal.wrexham.gov.uk/MinutesData/ExBoard/Reports/clf0712.doc> WCBC works with a number of other local authorities across Wales on projects falling into the categories of:

- (i) The Education Implementation Contract (8 commitments)
- (ii) The Social Services Implementation Contract (4 commitments)
- (iii) The Other Services Implementation Contract(24 commitments)

An update on progress against the Compact was presented to the Partnership & Collaboration Scrutiny Committee in April 2013. See Appendix One for details of the Compact progress.

4.3 There are also a number of other Regional Projects or Partnerships that fall outside of the Compact but do have involvement from officers and / or Members from WCBC. Progress on these has been reported to WCBC through either the Executive Board or the appropriate scrutiny committee. A position statement was produced in June 2013, and can be seen at Appendix two.

4.4 There are also many groups that exist across Wrexham, where WCBC works in partnership with other organisations. For the purpose of this report we have looked at those groups that have a strategic context and delivery only groups have been excluded. These are listed in Appendix three.

4.5 There is also significant involvement in partnerships by elected Members. Appendix four shows the operational and strategic groups that Members and officers have been appointed to as of 1st April 2013.

4.6 There is significant collaborative and partnership working taking place across Wrexham and it is very much embedded into our ways of working as paragraphs 4.2 to 4.5 above highlight. This work is currently delivered through many groups with which officers and / or Members have an input. It is the intention of the LSB partners to significantly rationalise these groups.

4.7 Following the publication of the statutory guidance “Shared Purpose – Shared Delivery” by Welsh Government in June 2012, Wrexham LSB has published Our Wrexham Plan. This is a partnership plan for Wrexham from 2013 to 2024. <http://wrexhamlsb.org/wsp.htm>. This can be considered as the most high level / strategic plan for Wrexham and all LSB partners will ensure that their organisational plans reflect the themes in Our Wrexham Plan. This plan was agreed at Executive Board in March 2013 <http://www.internal.wrexham.gov.uk/MinutesData/ExBoard/ex12032013m.htm>

- 4.8 The Welsh Government considers that the Single Integrated Plan should be used to meet the statutory duties in relation to the development of plans and strategies required under the following legislation:
- Local Government (Wales) Measure 2009 (Part 2: Ss 37-46) – community strategies;
 - Children Act 2004 (Part 3: S26) – Children and Young People’s Plan (which include plans required in accordance with section 2 of the Children and Families (Wales) Measure 2010 and Part 1 of the Mental Health (Wales) Measure 2010);
 - National Health Service (Wales) Act 2006 (Part 3: S40) – Health, Social Care and Well-being Strategies; and
 - Crime and Disorder Act 1998 (Part 1: S6) – strategies for the reduction of crime and disorder, strategies for combating the misuse of drugs, alcohol and other substances, and strategies for the reduction of re-offending.
- 4.9 This list is not exhaustive. The Single Integrated Plan can also be utilised to satisfy other statutory planning requirements, for example, the duty within sections 22 and 26 of the Childcare Act 2006 requiring local authorities to prepare assessments of the sufficiency of the provision of childcare in their area.
- 4.10 In terms of delivery of Our Wrexham Plan, the Shared Purpose – Shared Delivery statutory guidance states:
- “Streamlining of local partnership structures under the clear leadership of the LSB is necessary in order to make them fit for purpose, to re-establish accountability and redirect staff and resources to support integrated planning and delivery.”

The Way Forward for Partnership Working in Wrexham

- 4.11 There are 2 key objectives WCBC has in order to streamline local partnership structures across Wrexham. Firstly we wish to reduce the number of partnership meetings that exist in order to ensure that duplication is removed and officer and Member time is used effectively; and secondly we wish to ensure that Elected Member involvement in partnership working continues.
- 4.12 In June 2013 Wrexham LSB partners formally met to consider what partnership structures are needed across Wrexham in order to support the delivery of the priorities of Our Wrexham Plan whilst ensuring our statutory duties are still met. It has been agreed that there will be 3 Partnership Delivery Boards (PDB) for Wrexham to support the three priorities in Our Wrexham Plan:
- PDB1: Wrexham is a place where people can live independently and are healthy and active
- PDB2: Wrexham is a place with a strong, resilient and responsible economy
- PDB3: Wrexham is a place that’s safe and where everyone feels included
- 4.13 The LSB have further proposed that each PDB should finalise their areas of work on the delivery plan that supports Our Wrexham Plan by September 2013. These will then form the basis of the performance reporting for the PDB. The PDBs will agree their terms of reference, forward work plan, key projects and review the partnership groups that currently exist within their remit with the aim of rationalising them. It has been suggested that task and finish groups can be established but as part of the terms of reference they should have an agreed end date.

4.14 These three PDBs will encompass all the areas of work that that groups outlined in Appendix three cover, i.e. all partnership groups that have a Wrexham remit. The groups outlined in paragraphs 4.2 and 4.3 above are not included as the Wrexham LSB is unable to influence sub regional or regional groups.

Elected Member Representation on the Partnership Delivery Boards (PDBs)

4.15 The Chair and Elected Member representative for each group has been identified as:

PDB1: **Chair:** Clare Field, Strategic & Performance Director
Deputy Chair: Geoff Lang, Executive Director of Primary Care, Community and Mental Health Services, BCUHB
Elected Member: Cllr Dave Griffiths, Lead Member for Health & Adult Social Care and Cllr Michael Williams, Lead Member for Children's Services and Education

PDB2: **Chair and Deputy Chair:** 1st meeting to be co-ordinated by Steve Bayley, Head of Assets and Economic Development WCBC, and arrangements to be clarified.
Elected Member: Cllr Neil Rogers, Lead Member for Economic Development & Regeneration

PDB3: **Chair:** Sacha Hatchett, Area Commander North Wales Police
Deputy Chair: Lee Robinson, Strategic & Performance Director, WCBC
Elected Member: Cllr Hugh Jones, Lead Member for Communities, Partnerships and Collaboration

The Chair for each PDB will also sit on the LSB Executive Group.

4.16 **Policy Framework** – The LSB proposal has been put forward to meet the requirements of Shared Purpose – Shared Delivery.

4.17 **Budget** – There are no additional budget implications for this work. It is expected that the streamlining of partnerships will result in savings to time for officers and members involved in partnership working. The LSB also promotes the clear message that partnership working is “part of the day job”.

4.18 **Legal** – The PDBs will meet the requirements of the Welsh Government’s statutory guidance “Shared Purpose – Shared Delivery”.

4.19 **Staffing** – There are no staffing implications

4.20 **Equality/Human Rights** – Our Wrexham Plan has had an EIA. There are no further issues as this streamlining is a way of meeting the outcomes in Our Wrexham Plan

4.21 **Risks** – The LSB has undertaken a risk assessment in May 2013.

5. CONSULTATION

5.1 A full consultation was undertaken on the draft version of Our Wrexham Plan. The final plan has now been signed off by all partners. All LSB partners have been involved in the discussions re reshaping the partnership landscape.

6. EVALUATION OF OPTIONS

N / A

7. SCRUTINY COMMITTEE COMMENTS

N / A

BACKGROUND PAPERS	LOCATION	WEBSITE INFO.
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The Compact – April 2013 Update

The Education Implementation Contract

	Commitment	Milestones	Responsibility	WCBC Lead
E1	Local Government to meet the Welsh Government's 20 point Education Action Plan.	As specified in the Education Action Plan	Local Government	John Davies Head of Lifelong Learning
E2	Local Government to work with the Welsh Government to deliver a new model for the delivery of school improvement in Wales and deliver the new model for school improvement	September 2012	Local Government Minister for Education and Skills	John Davies Head of Lifelong Learning Delivery of new way of working achieved by September 2012
E3	Local Government to work with the Welsh Government to deliver a wider specific range of education services (to be agreed) on a regional basis.	September 2014	Local Government Minister for Education and Skills	John Davies Head of Lifelong Learning
E4	Local Government to increase schools' funding delegation rate: <ul style="list-style-type: none"> Initially to 80%; and then work towards 85%. 	September 2012 September 2014	Local Government	John Davies Head of Lifelong Learning 80% Target Achieved
E5	Welsh Government to work with Local Government to implement a new model for the delivery of student finance based on an all Wales service and ensure the continuity of service through the transition.	September 2016	Minister for Education and Skills Local Government	Mark Owen Head of Finance This proposal is on track and being led by WG in partnership with the

Key: **Completed**; **In Progress**; **Not yet commenced**

				Student Loans Company. The current arrangements will be centralised in NW in early 2014 with student load applications being phased across to the new arrangements
E6	Local Government and the Welsh Government's School Standards' Unit to implement a system of school banding.	September 2011	Local Government Minister for Education and Skills	John Davies Head of Lifelong Learning Achieved for secondary schools in December 2011
E7	Local Government with the support of Welsh Government and the WLGA to implement a kite marked good practice initiative "Learning From Our Best".	March 2012	Local Government Minister for Education and Skills	John Davies Head of Lifelong Learning
E8	Welsh Government to support Local Government in developing school federations and associated work on simplifying and speeding up the school reorganisation process.	March 2012	Minister for Education and Skills Local Government	John Davies Head of Lifelong Learning

The Social Services Implementation Contract

	Commitment	Milestones	Responsibility	WCBC Lead
S1	Welsh Government and Local Government to set up and maintain new leadership arrangements for social services across Wales to drive forward the transformational change programme that is required.	October 2011	Deputy Minister for Social Services Local Government	Andrew Figiel Head of Adult Social Care
S2	Local Government to engage fully with the new leadership arrangements and provide leadership at regional and local level for implementation of change programme.	October 2011	Local Government	Andrew Figiel Head of Adult Social Care
S3	Local Government to provide a co-ordinated single response to the Deputy Minister for Children and Social Services to her letter of 23 March 2011 ensuring that the response: <ul style="list-style-type: none"> properly reflects the priorities of 'sustainable social services for Wales'; reflects the regional footprint for public services announced by Welsh Government in July 2011; sets out proposals for collaborative working at both a strategic and operational level which tackle complexity and duplication and how Local Government will use its capacity in a more efficient and effective way; and sets out proposals for a more strategic approach to commissioning which includes regional and national proposals. 	December 2011	Local Government	Andrew Figiel Head of Adult Social Care
S4	Local Government to develop and agree an implementation programme to begin on 1 April 2012 for the changes flowing from the response to the Deputy Minister and bring to the Partnership Forum.	March 2012	Local Government	Andrew Figiel Head of Adult Social Care

The Other Services Implementation Contract

	Commitment	Milestones	Responsibility	WCBC Lead
O1	Local Government, in line with the national policy of the Welsh Government, to deliver collaborative waste treatment infrastructure procurement : <ul style="list-style-type: none"> • 18 LAs in 7 hubs for food waste • 21 LAs in 6 hubs for residual waste 	2012-2014 for food waste 2016-2018 for residual waste	Local Government	Phil Walton Strategic & Performance Director (Note: WCBC outside of the NW collaboration project)
O2	Local Government with the support of Welsh Government to implement the collaborative change programme for all local authority waste management services.	Phase 1 – April 2012 Phase 2 – April 2013 Phase 3 – April 2014	Local Government Minister for Environment and Sustainable Development	Phil Walton Strategic & Performance Director Phase 1
O3	Local Government and Welsh Government to review the interface between the Trunk Road Agencies and the Regional Transport Consortia’s constituent authorities and joint working between highway engineering services to support the planning, management and delivery of strategic highways services. Local Government with support of Welsh Government to identify and implement quick wins by Regional Transport Consortia. To develop a business case and implement change.	June 2012 March 2013 March 2013 – March 2014	Minister for Local Government and Communities Regional Transport Consortia	Lee Robinson Strategic & Performance Director WCBC recently approved producing a full business case for a regional transport function. All other 5 NW Authorities are being asked to do the same.

The Other Services Implementation Contract

	Commitment	Milestones	Responsibility	WCBC Lead
O4	Welsh Government, NHS and Local Government to complete the business case for the National Procurement Service .	June 2012	Minister for Finance and Leader of the House Minister for Local Government and Communities Public Service Leadership Group Local Government	Mark Owen Head of Finance The Minister announced in March 2013 to support the set up of NPS. It is planned to commence in November 2013.
O5	Local Government with the support of Welsh Government to continue to implement the Public Services ICT Strategy , beginning with collaborative procurement frameworks for ICT hardware and shared ICT Infrastructure .	March 2012	Minister for Finance and Leader of the House Minister for Local Government and Communities Minister for Enterprise Technology & Science Public Service Leadership Group Local Government	Trevor Coxon Head of Corporate & Customer Services This has been completed and the Region is purchasing all its desk top hardware from a shared procurement framework contract. The ICT infrastructure work is more complex and discussion is ongoing.
O6	Local Government to have completed their individual council business cases for xchangewales ; and if adopting Local Government to have made their commitment by June 2012.	February 2012 June 2012	Local Government Minister for Finance and Leader of the House Minister for Local Government and Communities Public Service Leadership Group	Mark Owen Head of Finance This action is complete in Wrexham in terms of the business case. WG have now ended XChangeWales and the service has been transferred to Value Wales in March 2013.

Key: **Completed**; **In Progress**; **Not yet commenced**

	Commitment	Milestones	Responsibility	WCBC Lead
O7	Local Government to fully adopt the generic standard supplier qualification questions (SQuID).	March 2012	Minister for Finance and Leader of the House Minister for Local Government and Communities Public Service Leadership Group Local Government	Mark Owen Head of Finance A standard set of questions is now available
O8	Local Government with the support of Welsh Government to develop and implement a set of standard Contract Procedure Rules .	June 2012	Local Government Minister for Finance and Leader of the House Minister for Local Government and Communities Public Service Leadership Group	Mark Owen Head of Finance The draft Standard Contract Procedure Rules have been completed for Wales. New Wrexham Council's Financial Regulations were approved in February 2013 and incorporated these standards. Supported by Trevor Coxon Head of Corporate & Customer Services
O9	Local Government, supported by Welsh Government, to use Community Benefits clauses in contracts in excess of £2 million where community benefits can be realised.	March 2012	Local Government Minister for Finance and Leader of the House Minister for Local Government and Communities Public Service Leadership Group	Mark Owen Head of Finance These clauses are available to use. The Council has limited contracts of this value in the near future but it is anticipated that they will be used in the next 21 st C School contracts. Supported by

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				Trevor Coxon Head of Corporate & Customer Services and Steve Bayley Head of Assets & Economic Development.
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The Other Services Implementation Contract

	Commitment	Milestones	Responsibility	WCBC Lead
O10	Local Government to work with Welsh Government to develop revised Guidance for the Supporting People Programme and the role and operation of regional committees.	March 2012	Minister for Housing, Regeneration and Heritage Local Government	Phil Walton Strategic & Performance Director
O11	Local Government and service providers to establish Supporting People Regional Collaborative Committees in line with the revised guidance.	June 2012	Local Government Providers of services (Registered Social Landlords and the third sector)	Phil Walton Strategic & Performance Director
O12	Welsh Government and Local Government to take forward collaboration in the delivery of planning services , including specialist services and the planning application process, informed by the Independent Advisory Panel established by the Minister for Environment and Sustainable Development.	September 2012	Minister for Environment and Sustainable Development Local and National Park Authorities	Lawrence Isted Head of Community Well-Being & Development
O13	Welsh Government with the support of Local Government and other parts of the public sector to review the scope for standard Contract Terms & Conditions across the public sector.	February 2012	Minister of Finance and Leader of the House Minister for Local Government and Communities and the Public Service Leadership Group Local Government	Mark Owen Head of Finance This is being worked on at a national level and a draft has yet to emerge. Supported by Trevor Coxon Head of Corporate & Customer Services

Key: **Completed**; **In Progress**; **Not yet commenced**

O14	Welsh Government and Local Government to review the scope for collaboration in the future delivery of support for listed and historic buildings.	September 2012	Minister for Housing, Regeneration and Heritage Local planning authorities Historic environment sector, including third sector	Lawrence Isted Head of Community Well-Being & Development
O15	Local Government to review the options for the administration and collection of local taxation (Council Tax and NNDR) in Wales at either a regional or national level.	June 2012	Local Government Society of Welsh Treasurers	Mark Owen Head of Finance The review is completed.
O16	Local Government to review the organisation of the local authority pension funds in Wales considering the number of funds and their organisational structure.	October 2012	Local Government Welsh Pension Funds	Mark Owen Head of Finance Initial review report complete and options are out for consultation (March 2013). (Note Flintshire and Gwynedd currently administer N Wales)
O17	Local Government to review the scope for collaboration in the future delivery of a range of corporate services (to be agreed) such as payroll, legal services and human resources.	March 2013	Local Government	Lee Robinson Strategic & Performance Director Legal service collaboration across N Wales is now established in its simplest format and needs to be extended to a single integrated service.
O18	Welsh Government and Local Government to review existing collaborative arrangements in the library services ; and agree an implementation plan for further collaborative arrangements.	September 2012 November 2012	Minister for Housing, Regeneration and Heritage Local Government	Lawrence Isted Head of Community Well-Being & Development

Key: **Completed**; **In Progress**; **Not yet commenced**

The Other Services Implementation Contract

	Commitment	Milestones	Responsibility	WCBC Lead
O19	Welsh Government and Local Government to review the scope for collaboration in the future delivery of archive services .	September 2012	Minister for Housing, Regeneration and Heritage Local Government	Steve Bayley Head of Assets & Economic Development
O20	Welsh Government and Local Government to review and prioritise the key areas for regional working in housing services and produce an action plan for implementation subject to evaluation.	March 2012	Minister for Housing, Regeneration and Heritage Local Government	Phil Walton Strategic & Performance Director
O21	Local Government with the support of Welsh Government to review the scope for collaboration in the future delivery of culture and leisure services .	March 2012	Local Government Minister for Housing, Regeneration and Heritage,	Lawrence Isted Head of Community Well-Being & Development Supported by: Steve Bayley Head of Assets & Economic Development
O22	Welsh Government to confirm the policy intent for the future shape of Trading Standards services. Local Government and the Welsh Government to review the scope for collaborative service delivery in Trading Standards following confirmation.	March 2012 September 2012	Minister for Local Government and Communities Local Government	Phil Walton Strategic & Performance Director
O23	Local Government with the support of the Welsh Government to review the scope for collaboration in environmental health services .	December 2012	Local Government First Minister Minister for Local Government and Communities	Phil Walton Strategic & Performance Director

O24	Welsh Government with the support of Local Government to develop a full business case and, if appropriate, a subsequent implementation plan setting out agreed proposals for greater collaborative action in the delivery and procurement of Welsh translation serces .	December 2012	Minister for Local Government and Communities Minister for Education and Skills Local Government	<p>Trevor Coxon Head of Corporate & Customer Services</p> <p>WCBC is actively pursuing 2 potential lines of collaboration across the region with Council's who have greater capacity than us,</p>
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Collaborative Projects – Position Statement – June 2013

Appendix Two

No	Title/Purpose and Brief Description	Lead Authority	Partners	Status/Progress	Implementation or target date	Purpose	Governance Model
IMPLEMENTED COLLABORATION PROJECTS							
COMMUNITY SERVICES							
1	North Wales Commissioning Hub <i>A joint service across North Wales that negotiates complex care placements for adults and children</i>	Denbighshire	All 6 NW Local Authorities BCUHB	4	October 2012	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • Management Board • NWSSIC • Social Services and Health Programme Board • RLB
2	North Wales Care Home Fees Group	Ynys Mon	All 6 NW Local Authorities BCUHB		March 2012	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • NWSSIC

3	<p>North East Wales Community Equipment Stores (NEWCES) <i>A joint service providing community equipment for health patients and local authority service users</i></p>	Flintshire	Flintshire Wrexham BCUHB	4	Existing (confirm date of implementation)	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Quarterly Management Board • Reports to Individual Agency / LA Political Processes as required.
4	<p>North Wales Adoption Service <i>A joint service across North Wales providing Adoption Services</i></p>	Wrexham	All 6 NW Local Authorities	4	April 2010	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Quarterly Management Board meetings • Reports to North Wales Social Services Improvement Collaborative (NWSSIC) • Reports to individual LA's political processes as required • Social Services and Health Programme Board •

5	Houses to Homes – empty homes scheme <i>North Wales partnership which oversees the Welsh Government “Houses for Homes” private sector housing renewal scheme</i>	Flintshire	All 6 NW Local Authorities	4	June 2012	<ul style="list-style-type: none"> • Efficiencies • Cost avoidance • Resilience 	<ul style="list-style-type: none"> • No formal governance
6	Emergency Duty Team <i>A joint service for providing emergency out of hours social work support</i>	Wrexham	Wrexham Flintshire Denbighshire	4	April 2008	<ul style="list-style-type: none"> • Resilience • Quality 	<ul style="list-style-type: none"> • Local Performance reporting • POMB Meeting
7	Enhanced Unpaid Work <i>Utilisation of a Third Sector agency to provide support to young people; collaborate regionally and deliver locally.</i>	Gwynedd	All 6 NW Local Authorities	4	April 2013	<ul style="list-style-type: none"> • Quality • Efficiencies • Direction 	<ul style="list-style-type: none"> • Local performance reporting in year
8	Sub Regional Safeguarding Children’s Board <i>Sub-Regional Governance overseeing Children’s Safeguarding</i>	Flintshire	Flintshire Wrexham	4	2011	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Reports to NWSSIC • Reports to LA pilot process as required
9	Substance Misuse and Health <i>Multi-agency partnership</i>	Wrexham	All 6 NW Local Authorities and BCUHB	4	2009	<ul style="list-style-type: none"> • Quality • Efficiencies • Direction 	<ul style="list-style-type: none"> • YOT Management Board

	<i>overseeing substance misuse services in the region</i>						<ul style="list-style-type: none"> • Community Safety Partnerships • Area Planning Boards
10	Integrated Family Support Service (IFSS) <i>Joint operational service providing specialist services to families with complex needs</i>	Flintshire	Wrexham Flintshire	4	April 2013	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local performance reporting
ENVIRONMENT							
11	TAITH <i>Joint project board delivering substantial and significant improvements to public transport across the region</i>	Flintshire	All 6 NW Local Authorities	4	2003	<ul style="list-style-type: none"> • Resilience • Quality • Direction 	<ul style="list-style-type: none"> • Regional Programme Board • North Wales Strategic Directors Meetings
12	Specialist Planning (Minerals and Waste) <i>Provision of a resilient staffing resource to deal with all relevant planning applications, policy development and site monitoring</i>	Flintshire	All 6 NW Local Authorities	4	April 2011	<ul style="list-style-type: none"> • Resilience • Quality 	<ul style="list-style-type: none"> • Local Performance • Reporting

LIFELONG LEARNING

13	21st Century Schools <i>Procurement Framework for 21st Century Schools projects in North Wales</i>	Flintshire & Denbighshire	All 6 NW Local Authorities	4	January 2013	<ul style="list-style-type: none">• Resilience• Quality• Efficiencies• Cost avoidance	<ul style="list-style-type: none">• Formal project management arrangements in place• Programme Board
14	Regional School Improvement & Effectiveness Service <i>Development of a combined School Improvement Service for resilience across the region</i>	Gwynedd	All 6 NW Local Authorities	4	April 2013	<ul style="list-style-type: none">• Resilience• Quality• Efficiencies• Direction	<ul style="list-style-type: none">• Joint Committee & User groups
15	ICT – Education Management Information Service (MIS) <i>Procurement & Hosting – procurement of common education management information system for all North Wales Councils with full hosting provided by Flintshire</i>	Flintshire	All 6 NW Local Authorities	4	September 2012	<ul style="list-style-type: none">• Resilience• Efficiencies	<ul style="list-style-type: none">• Formal project management arrangements in place• North Wales Heads of ICT Forum – Monthly Meetings• NW Education Consortium

16	Schools Library Service <i>Jointly funded service to schools and colleges providing books and other resources in NE Wales</i>	Flintshire	Flintshire Wrexham Denbighshire Conwy	4	January 2011	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • SLS Management Board – meets termly
17	Inclusion Collaborations <i>Aim to develop collaborative working in specialist services (see Joint Sensory Service (item 43)) for additional resilience and efficiency</i>	Flintshire	All 6 NW Local Authorities	4	Sep 2012	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • NW Education Consortium • Formal project management arrangements in place • Formal project management arrangements in place
18	North East Wales (NEW) Play <i>Regional scheme to encourage play in local communities and leave a legacy of play across the region</i>	Flintshire	Flintshire Wrexham Denbighshire	4	May 2010	<ul style="list-style-type: none"> • Quality 	<ul style="list-style-type: none"> • NEW Play Management Board

CORPORATE SERVICES

19	Managed Agency Staff Solution Project (MATRIX) <i>Provision of a cost effective service whilst providing visibility of the temporary workforce.</i>	Flintshire	Flintshire Denbighshire Wrexham	4	October 2011	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • Local performance reporting in year • Project Board
20	Occupational Health <i>Partnership arrangement with Flintshire providing the service to Wrexham</i>	Flintshire	Flintshire Wrexham	4	September 2011	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local performance reporting in year • Partnership board
21	ICT – Joint Procurement <i>Hardware</i>	Wrexham	All 6 NW Local Authorities	4	December 2012 Framework in place and being used by 6 LA's since February 2013	<ul style="list-style-type: none"> • Efficiencies 	<ul style="list-style-type: none"> • North Wales Heads of ICT Forum – Monthly Meetings – contract monitoring
22	ICT - Joint Procurement <i>Service Desk Software</i>	Gwynedd	Flintshire Gwynedd Wrexham	4	Procurement Complete, Flintshire implementation	<ul style="list-style-type: none"> • Efficiencies • Resilience 	<ul style="list-style-type: none"> • Formal project management arrangements in place

					July, 2013. Wrexham implementation by September 2013		<ul style="list-style-type: none"> • North Wales Heads of ICT Forum – Monthly Meetings
23	ICT – Disaster Recovery <i>Shared ICT business continuity arrangements</i>	Flintshire	All 6 NW Local Authorities	4	March 2013	<ul style="list-style-type: none"> • Resilience • Efficiencies 	<ul style="list-style-type: none"> • Formal project management arrangements in place • North Wales Heads of ICT Forum – Monthly Mtgs
CURRENT COLLABORATION PROJECTS							
COMMUNITY SERVICES							
24	Regional Safeguarding Children’s Board <i>North Wales Safeguarding Childrens Board required by Welsh Government Guidance</i>	Conwy	All 6 NW Local Authorities	2/3	2013/2014	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Reports to NWSSIC • Reports to LAs political processes as required.
ENVIRONMENT							
25	Built and Nature Conservation	Flintshire	All 6 NW Local Authorities	1	2014	<ul style="list-style-type: none"> • Resilience • Quality 	<ul style="list-style-type: none"> • Local performance

	<i>Provide a collaborative service based on the Minerals and Waste Planning Service model</i>					<ul style="list-style-type: none"> • Efficiencies 	reporting
26	Civil Parking Enforcement <i>Deliver the network management strategy as set out in the Regional Transport Plan</i>	Denbighshire	All 6 NW Local Authorities	2	2014	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local performance reporting
27	Consultancy Services <i>Make most efficient use of the skills base and capacity of the service</i>	Gwynedd/Denbighs hire	All 6 NW Local Authorities	1	2014	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local Performance reporting
ECONOMIC DEVELOPMENT							
28	Mersey Dee Alliance (City Region Bid) <i>Deliver the first cross border City Region</i>	Wrexham	Flintshire Denbighshire Wrexham Wirral Cheshire West	4	2013/14	<ul style="list-style-type: none"> • Resilience • Quality • Direction • Efficiencies 	<ul style="list-style-type: none"> • Project Board • Ad-hoc reporting
29	North Wales Economic Ambition Board <i>Explore collaborative possibilities across the region to deliver a more cost effective, resilient and strategic approach to Economic Development</i>	Gwynedd Denbighshire (Chair) All have specific roles	All 6 NW Local Authorities	1	2014	<ul style="list-style-type: none"> • Resilience • Quality • Direction • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • Economic Ambition Board
30	Fleet Services	Flintshire/Wrexham	Flintshire	1	2014	<ul style="list-style-type: none"> • Resilience 	<ul style="list-style-type: none"> • Project Board

	<i>Deliver fleet use maximisation and reduction in fleet vehicles</i>		Wrexham			<ul style="list-style-type: none"> • Quality • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • Ad-hoc reporting • Local Performance reporting
31	Trunk Road Maintenance <i>Sub-regional service delivery hub</i>	Flintshire	Conwy Denbighshire Wrexham	1	2014	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local Performance reporting
32	Public Protection (Compact) <i>Deliver a regional Trading Standards service</i>	Wrexham	All 6 NW Local Authorities	1	2014	<ul style="list-style-type: none"> • Resilience • Quality • Direction • Efficiencies 	<ul style="list-style-type: none"> • Project Board • Ad-hoc reporting
33	Public Protection <i>Various joint projects including: Joint warranting arrangements; joint training delivery in Health and Safety; Enforcement on door step crime; joint Health and Safety Estates Excellence; project support to businesses</i>	Flintshire	Flintshire Wrexham	1	2013	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local performance reporting

34	Supporting People <i>Various joint projects providing Housing Related Support Services for:</i>	Conwy			2009	<ul style="list-style-type: none"> • Resilience • Quality • Direction • Efficiencies 	<ul style="list-style-type: none"> • Regional collaborative committees • Quarterly performance monitoring • Half yearly outcome monitoring • Ad hoc reporting • Contract monitoring / reviews
	<i>HIV and Aids</i>	Flintshire	All 6 NW Authorities		2011		
	<i>Domestic Abuse</i>	Flintshire	Flintshire and Wrexham		2013		
LIFELONG LEARNING							
35	Joint Educational Psychology <i>To develop collaborative working in this specialist service for additional resilience and efficiency</i>	Flintshire	Flintshire Wrexham	2	2014	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • NW Education Consortium • Formal project management arrangements in place Formal project management arrangements
36	Joint Sensory Impairment <i>To develop collaborative working in this specialist service for additional resilience and efficiency</i>	Flintshire	Flintshire Wrexham Denbighshire	2	2014	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • NW Education Consortium • Formal project management arrangements in place

							<ul style="list-style-type: none"> • Formal project management arrangements in place
CORPORATE SERVICES							
37	Emergency Planning <i>An integrated service for planning, preventing and responding to emergencies</i>	Flintshire	All 6 NW Local Authorities	3	December 2013	<ul style="list-style-type: none"> • Resilience • Quality • Direction 	<ul style="list-style-type: none"> • Annual regional report on performance of regional service • Local performance reporting in year • Ad hoc reporting as required e.g. major risk mitigation, post event de-briefings
38	ICT – National ICT Strategy <i>The implementation of the Welsh Public Sector National ICT Strategy to share, standardise and streamline public sector ICT infrastructure</i>	Welsh Government	Welsh Public Sector	1	On-going	<ul style="list-style-type: none"> • Compact • Efficiencies • Resilience 	<ul style="list-style-type: none"> • Welsh Public Sector CIO Council • WG Public Sector Leadership Group

39	ICT – Regional Directory <i>Shared ICT user directory across the North Wales public sector to allow agile working and remote access to local systems e.g. a health employee can securely log on to their own systems from a local authority site</i>	Gwynedd	All 6 NW Local Authorities BCUHB NW Fire and Rescue Services	2	September, 2013	<ul style="list-style-type: none"> • Resilience 	<ul style="list-style-type: none"> • Formal project management arrangements in place • North Wales Heads of ICT Forum – Monthly Meetings
40	North Wales Legal Services Collaboration <i>Sharing work and resources across Councils in order to maximise capacity and resilience, and to take greater advantage of specialist knowledge</i>	Project Board Chaired by Wrexham	All 6 NW Local Authorities	2	ongoing	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	
41	Procurement <i>The establishment of the Welsh Public Sector National Procurement Service</i>	Welsh Government	Welsh Public Sector	2	November, 2013	<ul style="list-style-type: none"> • Efficiencies • Direction 	<ul style="list-style-type: none"> • WG Public Sector Leadership Group
42	Young Carers Service	Conwy	Wrexham and		April 2014	<ul style="list-style-type: none"> • Improve 	<ul style="list-style-type: none"> • Conwy will be

			Denbighshire			service provision <ul style="list-style-type: none"> • Reduction in management costs • Equality of service across authorities 	the lead authority and have responsibility for monitoring and reviewing the contract
NEW/”ASPIRATIONAL” COLLABORATION PROJECTS UNDER DISCUSSION							
43	CyMal <i>Provision of shared archive services across North Wales</i>	Options Appraisal Stage	North Wales			<ul style="list-style-type: none"> • Direction 	<ul style="list-style-type: none"> • tbc

Appendix Three

Strategic Partnerships across Wrexham where WCBC has an input

- Health Social Care and Wellbeing Partnership Board
- Children and Young Peoples Framework Partnership
- Outcome Group 1 – No child or young person is disadvantaged by poverty
- Outcome Group 2 – All children, young people and vulnerable adults are safe from harm
- Outcome Group 3 – All children and young people enjoy, participate and are valued
- Outcome Group 4 – All children and young people have positive aspirations, learn and achieve their potential
- Public Health Commissioning Group (Outcome Group 5 – All people are enabled to make healthy choices)
- Outcome Group 6 – All older people have optimal health, independence and well being
- Outcome Group 7 – All disabled people are supported to live independently in their community
- Outcome Group 8 – All people have positive mental health and emotional well being
- Outcome Group 9 – All adults and young carers are supported in ways that balance their own needs and those of the person they care for
- Smoke Free Wrexham Group
- Respiratory Health Group
- Healthy Eating Being More Active Sub Group
- Appetite for Life Steering Group (Sub Group)
- Wrexham's Private Rented Sector Housing Working Group
- Strategic Play Forum
- Mental Health Group
- LAPA
- Learning Disabilities Group
- Older Peoples Programme Group (dormant)
- Joint Health & Social Care Co-ordination Group
- Emotional Health Operational Group
- Sexual Health Sub Group
- Carers Group
- Domestic Abuse & Sexual Violence Group
- Community Cohesion Co-ordination Group
- Wrexham Migration Partnership
- Wrexham Gypsy & Traveller Multi Agency Forum
- Wrexham Advice Partnership
- Anti Hate Crime Group (recently ceased)
- Community Tension Monitoring Group (recently ceased)
- Information Management sub group
- NEETS project management group
- Early Years Development & CCP
- Town Centre Forum
- Industrial Estate Forum
- Adult community learning partnership
- Wrexham Local Access Forum
- CLAW
- AVOW Service User group

**Members and Officers Appointed to
Outside Bodies (as at 01/04/2013)**

AVOW Executive Committee

Lead Member for Partnerships

AVOW Health & Social Care Advisory Group

Lead Member Health and Social Care

Betsi Cadwaladr Community Health Council

Krista Childs

Mrs J M Lowe

O Arfon Jones

Brymbo Sports and Social Complex Ltd

Ken Danskin

Neil Rogers

Paul Rogers

Caia Park & Hightown Communities First Cluster Boa

Brian Cameron

Colin Powell

Graham Rogers

Caia Park Partnership Limited

M C King OBE

Chester Shrewsbury Rail Line Partnership

Lead Member for Ec Dev

Lead Member for Transport

Clwyd Pension Fund Panel

Dana Louise Davies

Steve Wilson

Clwydian Range Dee Valley AONB Jnt Avisory Cmte

Hugh Jones

Mark Pritchard

Paul Blackwell

Members and Officers Appointed to Outside Bodies (as at 01/04/2013)

Dee Valley Water Customer Challenge Panel

R J Dutton OBE

Deeside College Governing Body (formerly Llysfasi)

Michael Williams

Groundwork North Wales

Lead Member for Ec Dev

Joint Appointing Panel Valuation Tribunal Wales

R J Dutton OBE

Joint Council for Wales

Derek Wright

Graham Rogers

Mike Edwards

R J Dutton OBE

LGA General Assembly

Leader

Paul H Pemberton

R J Dutton OBE

Local Authority World Heritage Forum

Lead Member for Culture

P Jeffares

Mersey Dee Alliance

Hugh Jones

Leader

R J Dutton OBE

North & Mid Wales Trunk Road Agency Joint Cmt

Neil Rogers

North Wales Economic Ambition Board

Head of Assets & Ec Dev.

Lead Member for Ec Dev

Members and Officers Appointed to Outside Bodies (as at 01/04/2013)

North Wales Fire and Rescue Authority

Anne Evans
Geoff Lowe
J R Skelland
O Arfon Jones
Paul H Pemberton

North Wales Fire Authority Executive Panel

Anne Evans
Paul H Pemberton

North Wales Police and Crime Panel

Colin Powell
Terry Evans

North Wales Safer Communities Board

Lead Member for Crime & Disorder

North Wales Working Party on Aggregates

Chair Planning
Lead Member for Planning

Northern Marches Cymru Partnership Board

Lead Member for Rural Regeneration

Park Sports Association

Bernie McCann
D J Griffiths

Royal Welch Fusiliers Museum Trust

The Mayor

Shropshire Telford Wrekin Marches Strategic Rail

Lead Member for Ec Dev
Lead Member for Transport

Members and Officers Appointed to Outside Bodies (as at 01/04/2013)

TAITH Board

Neil Rogers
R J Dutton OBE
I David Bithell MBE

Urban Villages Communities First Cluster Board

Michael Williams
Neil Rogers
Paul Blackwell

Welsh Books Council

Lead Member for Libraries

Welsh Joint Education Committee

Lead Member for Education

WLGA Co-Ordinating Committee

Leader

WLGA Council

Deputy Leader
Leader
Michael Williams

Wrexham (Parochial) Educational Foundation

Lead Member for Education

Wrexham Bidston Railway Line Liaison Group

Lead Member for Ec Dev
Lead Member for Transport

Wrexham Community Safety Partnership

Lead Member for Crime & Disorder
Ronnie Prince

Yale & Deeside College Shadow Board

Michael Williams

Yale College Governing Body

Michael Williams